ARTS COUNCIL OF NI

WHISTLEBLOWING POLICY

June 2018
Document History

Location
This document is stored in the following location:

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<td>Public / Staff Matters / Staff Handbook</td>
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Revision History
This document has been through the following revisions:

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<th>Version No.</th>
<th>Revision Date</th>
<th>Brief Summary of Changes</th>
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<tr>
<td>1</td>
<td>28/10/14</td>
<td>Revised policy sent to TU</td>
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<td>Changes sent to TU, in response to their comments, and in line with NIAO Office guidance ‘Whistleblowing in the Public sector’ November 14 &amp; DCAL (DfC) letter 5 June 2015.</td>
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Authorisation
This document requires the following approvals:

<table>
<thead>
<tr>
<th>AUTHORISATION</th>
<th>Name</th>
<th>Signature</th>
<th>Date</th>
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<tbody>
<tr>
<td>Director of Finance &amp; Corp Services</td>
<td>Geoffrey Troughton</td>
<td></td>
<td>June 18</td>
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<td>Chief Executive</td>
<td>Roisin McDonough</td>
<td></td>
<td>June 18</td>
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Related Documents
Summary of filenames and locations of related documents:

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<tr>
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<tr>
<td>Fraud Policy</td>
<td>Public / Staff Matters / Staff Handbook / Fraud Bribery Policy 10–07-2013</td>
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<td>Risk Register Template</td>
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Introduction

All of us at one time or another may have concerns about what is happening at work. However, when it is unlawful conduct, a possible fraud or a danger to the public or the environment, or other serious malpractice that affects others, it can be difficult to know what to do. (Further examples of malpractice, abuse or wrongdoing can be found in Annex A.)

You may be worried about raising such a concern and may think it best to keep it to yourself, perhaps feeling it is none of your business or that it is only a suspicion. You may feel that raising the matter would be disloyal to colleagues, managers or to the Arts Council. You may decide to say something but find that you have spoken to the wrong person or raised the issue in the wrong way and are not sure what to do next.

The purpose of these arrangements is to reassure you that it is safe and acceptable to speak up. They also enable you to raise your concern about such malpractice at an early stage and in the right way. Rather than wait for proof, we would prefer you to raise the matter when it is still a concern.

If something is troubling you of which you think we should know about or look into, please let us know. The type of concerns to be raised in this way are those about risk, wrongdoing or malpractice in the workplace that have a public interest aspect to them. These are distinct from concerns or disputes about aspects of your personal employment or how you have been treated – as these are complaints or grievances the Arts Council Grievance Procedure should be followed.

We have implemented these whistleblowing arrangements for you to raise any concern where the interests of others or the organisation itself are at risk. If your concern is about possible fraud, you may also wish to refer to our Anti-Fraud and Bribery Policy and Fraud Response Plan which can be found in the Staff Handbook folder at Public / Staff Matters.

More often than not it is members of staff who first become aware of areas of potential malpractice or wrongdoing by an organisation however this policy extends to trainees, agency workers, independent consultants, volunteers, contractors, suppliers, Board members and members of the public. We encourage anyone, internal or external to the Arts Council, who has a concern of this nature to raise it. The same principles will be applied in handling all whistleblowing cases.
Our Assurances to You

Our commitment

It is management’s responsibility to:
1. ensure a supportive organisational culture where raising concerns are welcomed
2. ensure that any concerns are investigated appropriately and by someone suitably skilled, experienced and independent (that is they should not have any connection to the allegations)

Your Safety

We are committed to making whistleblowing work. You do not need to have firm evidence of malpractice before raising a concern. However we do ask that when you raise a concern you do so in good faith and in the belief that the information and any allegation in it are substantially true. If you raise a genuine concern under these arrangements, you will not be at risk of losing your job or suffering any form of retribution as a result. In all cases employees who raise concerns will be protected and supported and appropriate swift sanctions will be taken against employees who victimise individuals raising such concerns. Provided you are acting in good faith, it does not matter if you are mistaken. Of course, this assurance does not extend to someone who maliciously raises a matter they know to be untrue. The Arts Council will view very seriously any malicious allegations, which are made under this policy and may regard such allegations by any employee or Board Member of the Arts Council as subject to disciplinary proceedings.

Confidentiality

We will not tolerate the harassment or victimisation of anyone who raises a genuine concern and with these assurances, we hope you will raise your concern openly. However, we recognise that there may be circumstances when you would prefer to speak to someone in confidence first. If this is the case, please say so at the outset. Your confidentiality will be protected as far as possible. If you ask us not to disclose your identity, we will not do so without your consent unless required by law. You should understand that there may be times when we are unable to resolve a concern without revealing your identity, for example where your personal evidence is essential. In such cases, we will discuss with you whether and how the matter can best proceed and, if possible, obtain your informed consent.

Anonymity

Remember that if you do not tell us who you are, it will be much more difficult for us to look into the matter, to protect your position, or to give you feedback. Accordingly, while we will consider anonymous reports, these arrangements are not as well suited to deal with concerns raised anonymously. It may be more difficult for ACNI to look in to the matter and give you feedback.

Nonetheless, anonymous concerns are preferred to silence about wrongdoing.
If you are aware of an issue which is causing you concern, but you are not sure whether it falls within the scope of whistleblowing, advice can be sought from the Public Concern at Work website www.pcau.co.uk.
How to Raise a Concern Internally

Step One
If you have a concern about malpractice, we hope you will feel able to raise it first with your line manager or with their immediate manager. This can be done orally or in writing. Applications in writing should be made in line with Annex B. Line Managers responsibilities are outlined under Annex C.

Step Two
If, for whatever reason, you feel that raising it with your line manager or their immediate manager is not appropriate or it has not worked, please raise the matter with your Head of Department / Departmental Director, or with the Chief Executive of the Arts Council.

If you want to raise the matter in confidence, please say so at the outset so that appropriate arrangements can be made.

Step Three
If these channels have been followed and you believe there is an ongoing risk, or you feel the matter is so serious that you cannot discuss it with any of the above, you can raise your concern directly with the Chairperson of the Board or the Audit and Risk Committee of the Arts Council.

You may also raise the matter directly with the Permanent Secretary of the Department that funds the Arts Council (see paragraph ‘External Disclosures’). The Department has a dedicated inbox for individuals wishing to raise a concern with them: raising.concerns@communities-ni.gov.uk

How We Will Handle the Concern

Once you have told us of your concern, we will look into it to assess initially what action should be taken. This may involve an informal review, an internal inquiry or a more formal investigation.

The Arts Council will take stock of the situation and take a thoughtful and measured response. Individuals cited in allegations should therefore not be confronted in the first instance.

Whistleblowing cases that involve the Chief Executive or Board members of the Arts Council must be immediately brought to the attention of the sponsoring Department before any action is taken by the Arts Council. The sponsoring Department will retain ownership of the investigation.

Where it is decided that a formal investigation is necessary the overall responsibility for the investigation will lie with a nominated “investigation officer.” In any event, we will tell you who is dealing with the matter, how you can contact him or her, and whether your further assistance may be needed. We will write to you summarising your concern and setting out how we propose to handle it. If appropriate, you will be offered a meeting to fully discuss the issue. The Arts Council will ensure that the concern is promptly and properly investigated.
The Arts Council will ensure that anyone undertaking an investigation is independent i.e. they should not have any connection to the allegations.

When you raise the concern you may be asked how you think the matter might best be resolved. If you do have any personal interest in the matter, we do ask that you tell us at the outset. If your concern falls more properly within the Grievance Procedure we will tell you.

We will give you as much feedback as we properly can in writing. However, we may not be able to tell you the precise action we take where this would infringe a duty of confidence owed by us to someone else. Sufficiently frequent contact will be maintained with you throughout the course of the investigation. Clear timescales will be given to you for reporting back on how your concern is being dealt with / progressing. As far as possible the outcome of the investigation, and where appropriate any actions being taken as a result of it, will be reported back to you.

Any internal investigation should be undertaken without undue delay with the aim of completion, where possible, within 4 weeks. Where this timeframe is not possible, an alternative timetable will be agreed.

In the event that someone victimises or harasses you for raising a concern under this procedure, we will take appropriate and timely action against this person.

**Trade Union advice**

Some employees may prefer to raise their concerns initially with their Trade Union side representative for advice. The Trade Union side representative will advise the employee how to use the Whistleblowing policy or any of the other policies of the ACNI which may be more appropriate.

**Independent Advice**

If you are unsure whether or how to raise a concern or you want confidential advice at any stage, you may contact your union. You may also contact the independent charity **Public Concern at Work** on **020 7404 6609** or by email at helpline@pcaw.co.uk. Their lawyers can talk you through your options and help you raise a concern about malpractice at work. For more information, you can visit their website at [www.pcaw.co.uk](http://www.pcaw.co.uk).

**StaffCare**

At any stage during this process the employee(s) concerned may access the Arts Council’s confidential staff counseling service **StaffCare** (Tel 0800 731 3674).
External Disclosures

While we hope we have given you the reassurance you need to raise your concern internally with us, we recognise that there may be circumstances where you can properly report a concern to an outside body. In fact, we would rather you raise a matter with the appropriate regulator – such as the Northern Ireland Audit Office or the Health and Safety Executive of Northern Ireland, or with the Department for Communities - than not at all. Public Concern at Work (or your union) will be able to advise you on such an option and on the circumstances in which you may be able to contact an outside body safely.

Department for Communities
Permanent Secretary
Causeway Exchange
1-7 Bedford Street
Belfast
BT1 7FB

Tel: +44 (028) 9025 8825
DfC has a dedicated inbox for individuals wishing to raise a concern with them:
Email: raising.concerns@communities-ni.gov.uk

Northern Ireland Audit Office
The Comptroller and Auditor General
106 University Street
Belfast
BT7 1EU

Tel: +44 (028) 9025 1100

Health and Safety Executive
83 Ladas Drive
Belfast
BT6 9FR

Tel: +44 (028) 9024 3249

Conclusion

While we cannot guarantee that we will respond to all matters in the way that you might wish, we will strive to handle the matter fairly and properly. By using these whistleblowing arrangements you will help us to achieve this.

Please note, this document has been developed to meet best practice and comply with the Public Interest Disclosure (NI) Order 1998 (PIDO) which provides employment protection for whistleblowing. For more information on the law, go to www.pcaaw.co.uk for guidance and/or NI Direct Government Services at: http://www.nidirect.gov.uk/protection-of-whistleblowers
ANNEX A

What is Malpractice, Abuse or Wrongdoing?

Malpractice, abuse and wrongdoing can include a whole variety of issues and some are listed as follows:

- Any unlawful act, whether criminal (e.g. theft) or a breach of the civil law (e.g. slander or libel);
- Misadministration (e.g. unjustified delay, incompetence, negligent advice);
- Health and safety risks, including risks to the public as well as other employees (e.g. faulty electrical equipment);
- Abuse of children and vulnerable adults (e.g. through physical, sexual, psychological or financial abuse, exploitation or neglect);
- Damage to the environment (e.g. pollution);
- The unauthorized use of public funds (e.g. expenditure for improper purpose);
- Fraud and corruption (e.g. to solicit or receive any gift/reward as a bribe);
- Breach of the Board Member of the Arts Council or Employee Code of Conduct;
- Abuse of power e.g. bullying / harassment. (Where any member of staff is allegedly being bullied, harassed, discriminated against or victimised however, the Dignity at Work Policy and Procedure should be implemented).
- Other unethical conduct; and
- Deliberate concealment of information tending to show any of the above.

This is not a comprehensive list but is intended to illustrate the sort of issues that may be raised under this policy.
Annex B

Whistleblowing policy – Details of concern(s)

What has occurred (or thought to have occurred)?

________________________________________________________________
________________________________________________________________
________________________________________________________________
________________________________________________________________
________________________________________________________________

When did it occur?

________________________________________________________________
________________________________________________________________
________________________________________________________________

Where did it occur?

________________________________________________________________
________________________________________________________________
________________________________________________________________

Who was involved?

________________________________________________________________
________________________________________________________________
________________________________________________________________

Have staff/the public been put at risk as a result? YES/NO

Has it happened before? YES/NO
If yes, please give details.
________________________________________________________________
________________________________________________________________
________________________________________________________________

Are there any other witnesses? YES/NO
Please provide details.
Is there any supporting information? Please provide details.

________________________________________________________________
________________________________________________________________
________________________________________________________________
________________________________________________________________

How did the matter come to light?

________________________________________________________________
________________________________________________________________
________________________________________________________________
________________________________________________________________

Has it been raised with anyone else? YES/NO
If so, please provide details of when/whom

________________________________________________________________
________________________________________________________________
________________________________________________________________
________________________________________________________________

Signed: ________________ Print name: ________________
Grade: ________________ Department: ________________
Address: ________________ Contact Tel no: ________________
_________________________________ Date: ________________
ANNEX C

As a Line Manager, what are your responsibilities towards staff who raise a concern?

It is essential that you, as a line manager, fulfil your responsibilities in a way that supports the person raising a concern.

Managers who receive disclosures from workers should:

- have a positive and supportive attitude towards workers raising a concern;
- record as much detail as possible about the concern being raised and agree this record with the worker;
- be aware of the process following the raising of a concern and explain this to the worker;
- make sure the worker knows what to expect, for example in relation to feedback on their concern;
- assure the worker that their confidentiality will be protected as far as possible, if they request this;
- make no promises and manage the expectations of the worker;
- make clear that your organisation will not tolerate harassment of anyone raising a genuine concern and ask the worker to let you know if this happens;
- refer the worker to available sources of support, for example PCaW or a union; and
- pass the information as quickly as possible to those within your organisation responsible for dealing with concerns (usually someone within senior management), so that the appropriate procedures for consideration and investigation of the concern can be initiated.