A G E N D A

1. ATTENDANCE

2. DECLARATIONS OF INTEREST

3. PREVIOUS MEETING
   3.1 Minute – 4 September 2019 (including Action Log) * - JE
   3.2 Matters Arising

4. CHAIR’S REPORT
   4.1 A Process for Developing Outcomes to Lead the Strategic Framework
   4.2 [Redacted] FOI Exemption Section 43
   4.3 Board Effectiveness Update - CEO's Annual Appraisal

5. CHIEF EXECUTIVE’S REPORT
   5.1 DfC Bi-annual Assurance Statement *
   5.2 Resilience Programme Update *
   5.3 [Redacted] FOI Exemption Section 43
   5.4 CEO's H2 2019-20 objectives *

6. FINANCIAL UPDATE - GT
   6.1 Financial Report *

7. BUSINESS REPORTING
   7.1 AFP Funding Options 2020/21 – RMcD
   7.2 Business Plan Update * - RMcD
   7.3 Internal Audit Assurance Statement * - GT

8. MATTERS TO NOTE
   8.1 Delegated Decisions * - RMcD

9. FOR INFORMATION
   9.1 Pre-Approved Events list *

10. ANY OTHER BUSINESS

11. DATE OF NEXT MEETING – Wednesday 6 November 2019 at 4pm

* Papers circulated with the agenda